

The LibQUAL+® assessment service for libraries

Knowing Your Users: Assessment of Library Service Quality International Workshop & Symposium on LibQUAL+TM

Japan February 2008



Association of Research Libraries

Mission: Shaping the future of research libraries in the

changing environment of public policy and

scholarly communication.

Members: 123 major research libraries in North America.

Ratios: 4 percent of the higher education institutions

providing 40 percent of the information

resources.

Users: Three million students and faculty served.

Expenditures: \$3.4 billion annually, \$1.1 billion for

acquisitions of which 41 percent is invested in

access to electronic resources.









In the beginning...



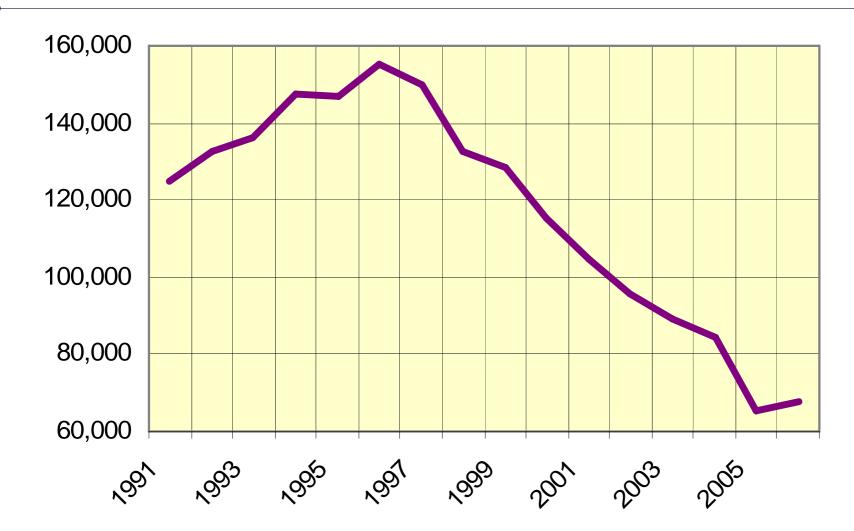
ARL Statistics™

ARL Statistics is a series of annual publications that describe the collections, expenditures, staffing, and service activities for ARL member libraries. These data have been collected since 1907-08, initially by James Gerould. Since 1961-62 ARL has collected and published these data annually. The whole data series represents the oldest and most comprehensive continuing library statistical series in North America.



Reference Transactions ARL Statistics 2005-06













- Underlying need to demonstrate our worth
- The reallocation of resources from traditional services and functions
- Rapid shifts in information-seeking behavior
- Increasing user demands







Recognizing Key People and Institutions

Joint effort between ARL and Texas A&M
University Libraries within the context of New
Measures Initiatives

Texas A&M: Colleen Cook, Fred Heath, Bruce Thompson, Yvonna Lincoln

ARL member libraries and leaders





"The LibQUAL+®



Background"

"The Birth/Origins of LibQUAL+®" By Bruce Thompson

www.libqual.org









PERCEPTIONS ----- SERVICE

"....only customers judge quality; all other judgments are essentially irrelevant"

Note. Zeithaml, Parasuraman, Berry. (1999). Delivering quality service. NY: The Free Press.





LibQUAL+TM Project English LibQUAL+TM Version 4000 Respondents **DATA PURPOSE ANALYSIS** PRODUCT/RESULT Describe library **Emergent** environment; 2000 build theory of library Unstructured interviews Content analysis: service quality from at 8 ARL institutions (cards & Atlas TI) Case studies¹ user perspective Valid LibQUAL+TM protocol Scalable process Reliability/validity analyses: Cronbachs Web-delivered survey Test LibQUAL+TM Enhanced understanding of Alpha, factor analysis, instrument user-centered views of service SEM, descriptive statistics quality in the library environment² Unstructured interviews at Refine theory Health Sciences and the Cultural perspective³ Content analysis of service quality Smithsonian libraries Refined survey delivery Refine LibQUAL+TM E-mail to survey process and theory of service Content analysis instrument administrators quality⁴ Reliability/validity analyses Test LibQUAL+™ including Cronbachs Alpha, Web-delivered survey Refined LibQUAL+TM instrument factor analysis, SEM, instrument⁵ descriptive statistics **QUAL** Refine theory Focus groups Local contextual Content analysis understanding of LibOUAL+TM survey **Iterative** responses⁶ Vignette 2004 Re-tooling

13 Libraries

315 Libraries English, Dutch, Swedish, German LibQUAL+TM Versions 160,000 anticipated respondents





2000	2001	2002	2003-2008						
41 items	56 items	25 items	22 items						
Affect of Service	Affect of Service	Affect of Service	Affect of Service						
Library as Place	Library as Place	Library as Place	Library as Place						
Reliability	Reliability	Personal Control	Information Control						
Provision of Physical Collections	Self-Reliance	Information Access							
Access to Information	Access to Information								









"I want to be treated with respect. I want you to be courteous, to look like you know what you are doing and enjoy what you are doing. ... Don't get into personal conversations when I am at the desk."

Faculty member









"By habit, I usually try to be selfsufficient. And I've found that I am actually fairly proficient. I usually find what I'm looking for eventually. So I personally tend to ask a librarian only as a last resort."

Graduate student







Library as Place

"One of the cherished rituals is going up the steps and through the gorgeous doors of the library and heading up to the fifth floor to my study. ... I have my books and I have six million volumes downstairs that are readily available to me in an open stack library."

Faculty member





Rapid Growth



Languages

- Afrikaans
- American English
- British English
- Chinese
- Danish
- Dutch
- Finnish
- French
- German
- Japanese
- Norwegian
- Spanish
- Swedish
- Welsh

Consortia

*Each may create 5 local questions to add to their survey

Countries

 Australia, Canada, Denmark, Egypt, Finland, France, Hong Kong, Ireland, New Zealand, the Netherlands, Norway, South Africa, Sweden, Switzerland, UAE, U.K., U.S.

Types of Institutions

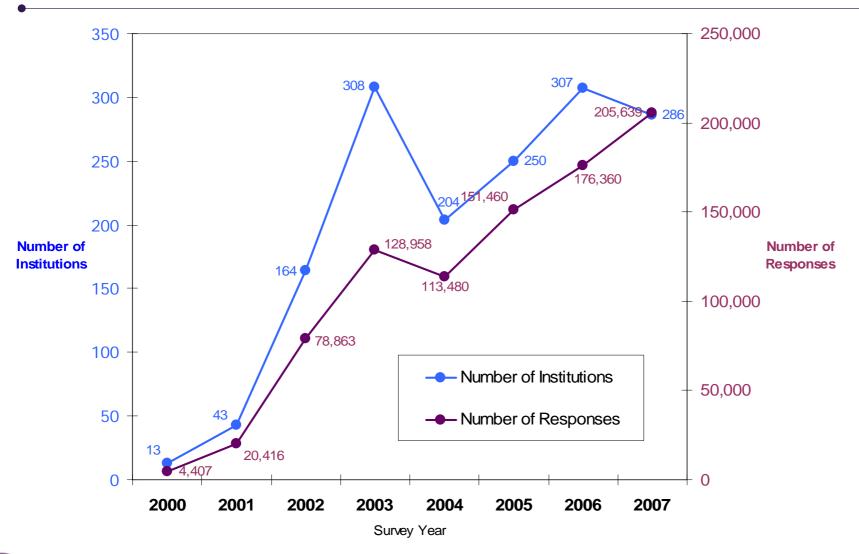
- Academic Health Sciences
- Academic Law
- Academic Military
- College or University
- Community College
- Electronic
- European Business
- European Parliament
- Family History
- Research Centers (FFRDC) Libraries
- High School
- Hospital
- National Health Service England
- Natural Resources
- New York Public
- Public
- Smithsonian
- State
- University/TAFE





LibQUAL+® Participants



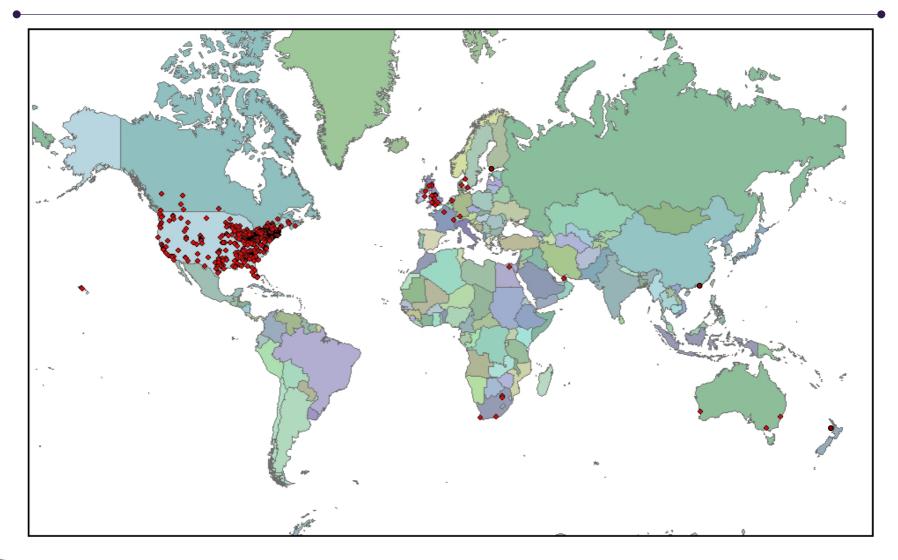






World LibQUAL+® Survey











The LibQUAL+® Questionnaire









- Register with ARL (2008 cost \$3,000)
- Institutional contact sets survey to local needs
 - Local Questions
 - Disciplines
- Send out a URL to the survey via email
 - Mounted on ARL servers
- Watch the surveys come in
- Close the survey when ready, institutional results available after a couple of weeks
 - PDF
 - SPSS
 - Excel









- December Registration
- February to May Session I
- July to December Session II
- January 2009 Consortium results available









- 22 Core Questions
 - Affect of Service
 - Information Control
 - Library as Place
- 5 Local Questions (optional)
- 5 Information Literacy Questions
- 3 General Satisfaction Questions
- Library Usage Patterns
- Demographics
- Free Text Comments Box







"...and Five Ancillary Items"

Either Zero or Five Ancillary items are selected to address local or consortial concerns

- –Items from the initial LibQUAL+[™] item pool.
- Items written by previous consortial groups.









Why the Box is so Important

- About 40% of participants provide openended comments, and these are linked to demographics and quantitative data.
- Users elaborate the details of their concerns.
- Users feel the need to be constructive in their criticisms, and offer specific suggestions for action.
- Available in real-time enabling prompt responses to concerns







Usage & Demographics

- Library Usage
- User group
- Discipline
- Age
- Sex
- Gender

- Attached to SPSS and Excel results
- Enabling detailed further analysis by type







Survey Instrument

Preview: ARL Sample 4-Year Institution

Library Service Quality Survey

Please rate the following statements (1 is lowest, 9 is highest) by indicating:

Minimum -- the number that represents the minimum level of service that you would find acceptable

Desired -- the number that represents the level of service that you personally want

Perceived -- the number that represents the level of service that you believe our library currently provides

For each item, you must EITHER rate the item in all three columns OR identify the item as "N/A" (not applicable). Selecting "N/A" will override all other answers for that item.

When it comes to		My Minimum Service Level Is		My Desired Service Level Is		Perceived Service Performance Is		
		Low	High	Low	High	Low	High	N/A
1)	Employees who instill confidence in users	OOOOO 1 2 3 4 5	O O O O 6 7 8 9	00000	CCCC 6 7 8 9	00000		N/A
2)	Easy-to-use access tools that allow me to find things on my own	OOOOO 1 2 3 4 5	0000 6789	00000 1 2 3 4 5		12346		N/A
3)	Print and/or electronic journal collections I require for my work	OOOOO 1 2 3 4 5		00000		00000		
4)	Readiness to respond to users' questions	OOOOO 1 2 3 4 5	O O O O 6 7 8 9	00000 1 2 3 4 5	0000 6789	12345		N/A
5)	Quiet space for individual activities	OOOOO 1 2 3 4 5	O O O O 6 7 8 9	00000		00000		N/A
When it comes to		My Minimum Service Level Is		My Desired Service Level Is		Perceived Service Performance Is		
		Low	High	Low	High	Low	High	N/A
6)	Convenient access to library collections	00000 12345	0000 8789	00000	0000 6789	12345	00000	N/A
7)								







Gap Theory

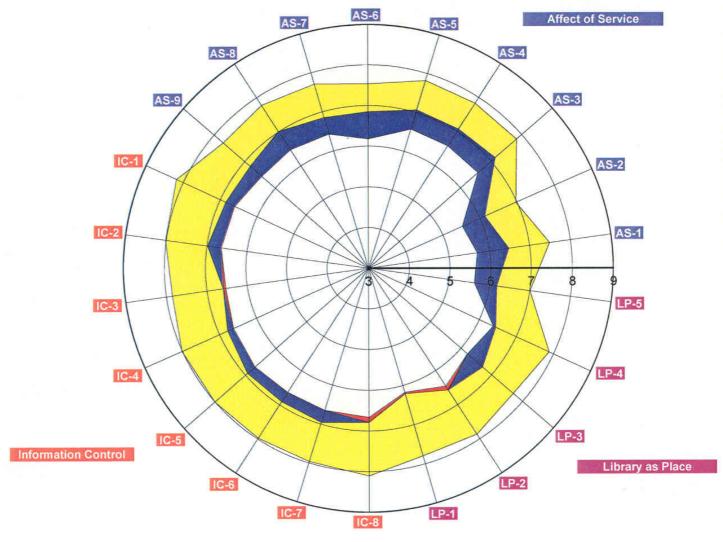
- For the 22 items LibQUAL+® asks users' to rate their:
 - Minimum service level
 - Desired service level
 - Perceived service performance
- This gives us a 'Zone of Tolerance' for each question; the distance between minimally acceptable and desired service ratings
- Perception ratings ideally fall within the Zone of Tolerance







UK SCONUL 2007

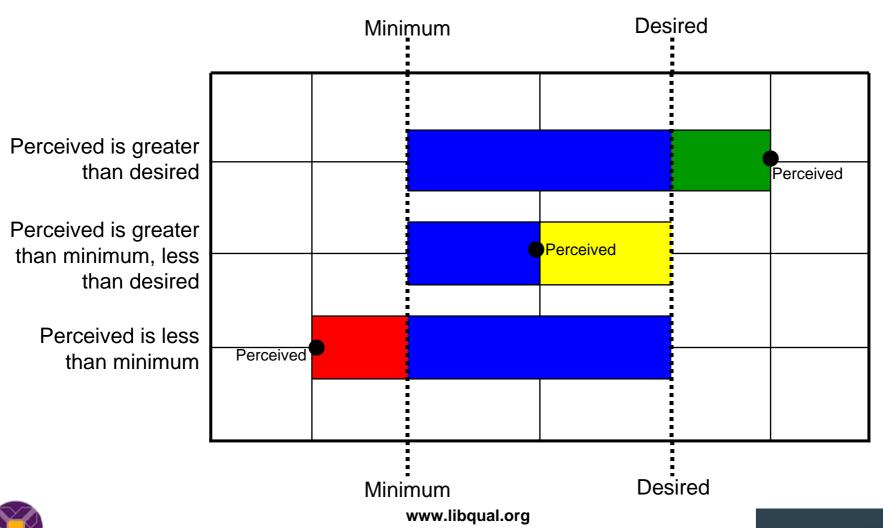








Gap Theory

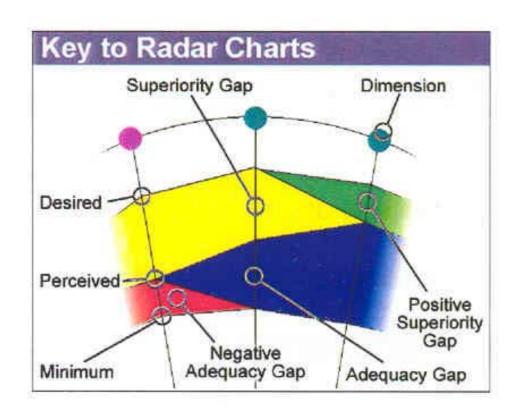








Core Questions









General findings

Highly desired

- Making electronic resources accessible from my home or office
- Print and/or electronic journals I require for my work
- A haven for study, learning or research

Lowest

- Library staff who instil confidence in users
- Giving users individual attention
- Space for group learning and group study





Why use LibQUAL+®?



Feedback from LibQUAL+® Users

"Why did you choose to use LibQUAL+®?"

- LibQUAL+® was recommended to us as offering a well designed, thoroughly Library-focused set of survey tools
- Cost-effectiveness
- Automated processing & fast delivery of results
- Opportunity to benchmark
- Respectability and comparability (with others and historically)





LibQUAL+® vs. Local



Advantages

- Administered for you
 - Limited local effort
- Analysis conducted for you
- Cost effective
- Benchmarking capabilities
- Respectability

Disadvantages

- Limited ability to focus on local issues
- User Group Demographics not customisable

Advantages

- Ability to focus on local issues
- Customisable
- Disadvantages
 - Question writing
 - Requires a lot of staff time
 - Design
 - Administering
 - Marketing
 - Collating and Analysing









LibQUAL+® Process Overview





Preparing for the Survey Implementation

- Why is Your Library Participating in LibQUAL+®?
 - what do you want to get out of the survey?
- Decide who to sample
 - Random Sample
 - Entire Population







Random Sample or Entire Population

- If you sample
 - Recommend at least 1,200 random email addresses for each user group
 - Separate sample groups for undergraduates, graduates, faculty, and staff
- If you survey the entire population
 - Think about survey fatigue if you want to repeat the survey regularly
- Keep notes on your methodology as you will be asked to describe it in the Post Hoc Questionnaire







Obtain Email Addresses

- Typical sources include:
 - Campus computing office
 - Campus administrative records office
 - Library patron database







Marketing Your Survey

- Place ads in campus newspaper
- Write article for library newsletter
- Post flyers around campus
- Present at faculty meetings & student orientations
- Create a survey Web site and feature on library's home page
- Take the survey to where users are: dining halls, study rooms, dorms
- More ideas on <u>http://www.libqual.org/Publications/index.cfm</u> (Publication Type = Special)





Become Familiar with LibQUAL+® Resources



- Management Center
 - http://www.libqual.org/Manage/index.cfm

- LibQUAL+® Procedures Manual
 - http://www.libqual.org/Manual/index.cfm

- Discussion list
 - LIBQUAL-L@listserv.tamu.edu







The Survey Process: Initial Steps





LibQUAL+® Management Center: Getting Started



- Login (Required to use the Management Center)
- Center Sections:
 - Personal Profile
 - Institution Profile
 - Manage Users
 - Manage Your Survey
 - Survey Results
 - Resources
 - Directory







Survey Process: Manage Your Survey

Eight Sections:

- Preferences
- Customization
- Preview
- Representativeness
- Monitor Survey Progress
- Incentive Winners
- Post Hoc
- Evaluation

*Sections must be completed in order

Survey Management Area

LibQUAL+(TM) Session: 2007, Session 2

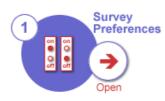
July 1, 2007 - December 10, 2007

Institution Name: Sample LibQUAL+® Institution

Institution Type: College or University

Consortium: None

Use the icons below to manage the 2007 LibQUAL+(TM) Survey.







Set your preferences for the survey run, such as your survey start and end dates, whether your institution will offer an incentive, and more.

You must complete these preferences before you can complete the steps below.

Choose five additional questions to add to your institution's local survey instrument, define the disciplines listed in the demographics section of your survey, and more. You must start the customization section before you can preview your survey.

Preview the LibQUAL+(TM) survey as it will appear to users at your institution. This step allows you to make sure that your survey looks correct before it goes live at your institution. You must preview your survey before it can go live at your institution.

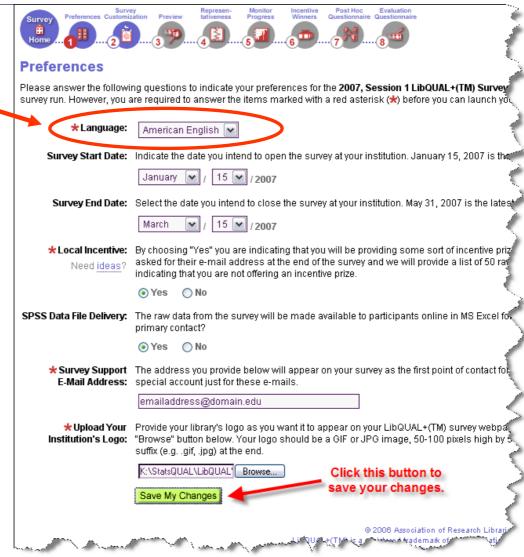






Preferences

Fields marked with * are required









Customization: Optional/Local Questions

Section 1 - Question Packages: Select				
0	AAHSL (5 Questions)	questions developed		
(O)	Alabama Academic (NAAL) (5 Question			
0	CUC Group (5 Questions)	consoruum		
0	Georgia Consortium (5 Questions)	OR		
0	LibQUAL Canada (0 Questions)			
0	Maine URSUS Libraries (0 Questions)			
0	MCCLPHEI (0 Questions)	Mix & Match from section 2		
0	NY3Rs College and University Librarie (6 Questions)			
0	Oberlin Libraries Group (5 Questions)			
0	OhioLINK (5 Questions)	OR		
0	SCONUL (5 Questions)	OK .		
0	State University Libraries of Fileda (5	Questions)		
0	Mix & Match the Questions in Section	2 Below Do not add		
0	No Optional Questions <table-cell-rows></table-cell-rows>	local		
	Save My Changes	questions to your survey		

Sec	tion :	2 - Mix & Match Questions: Total Selected: 5	1
1		Comprehensive collections of fulltext articles online	
1		Convenience of borrowing books from other colleges	2
3		Ease of using library's online article indexes	
4)	V	Availability of online help when using my library's electronic resources	
5		Informing me of useful library services	1
6)	V	Providing health information when and where I need it	è
7		Employees teaching me how to access or manage information	,
8		An environment that facilitates group study and problem solving	
9		Access to information resources that support patient care	Ċ
10)	V	Having comprehensive electronic resources	
11)		Ease of use of electronic resources	
12)		Providing help when and where I need it	
13)	V	Providing information that answers my questions	ŧ.
14)		Teaching me how to access, evaluate, and use information	5
15)		Making me aware of library services	
16)	V	Subject bibliographies	V
17)		The right mix of electronic content	ł
18)		The right mix of easy-to-use tools to access military and other scholarly content	C
19)		Library grientations / instruction sessions	







Customization: Disciplines

 Results notebooks summarise findings by user group and provide a chart for both standard and custom disciplines

- Standard disciplines (based on your institution type, i.e., College/University)
- Customised disciplines
 - Recommend no more than 16 disciplines, if possible







Customised Disciplines

- Tailor your disciplines to suit your institution
- Map them back to the standard disciplines to aid benchmarking
- Cautions:
 - Need to provide representativeness data for your customised disciplines
 - Too many choices present challenges to users, difficult to navigate on screen









Core Discipline Mapping:						
Humanities						
1						
- 1						

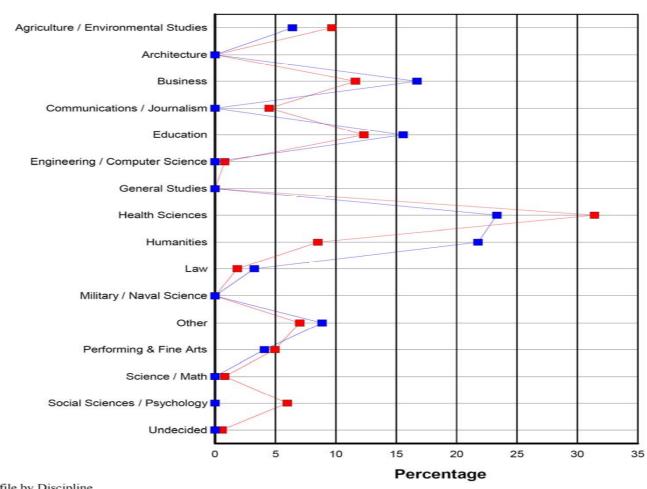


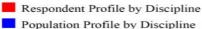


Standard Disciplines: An Academic Library







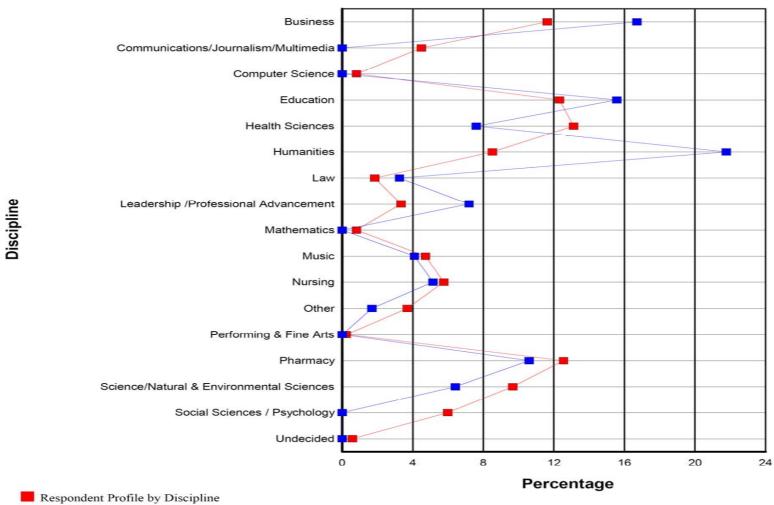


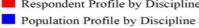




Customized Disciplines: An Academic Library













Customization: Branch Libraries

The library you use most often.

Library Branches:				
1) Main Library 📥	11)			
2) Fine Arts Library	12)			
3) Health Sciences Library	13)			
4) Public Library	14)			
5)	15)			
6)	16)			
7)	17)			
8)	18)			
9)	19)			
10)	20)			

Save My Changes







Approving and Running Your Survey



Previewing and Approving Your Survey



Preview

- Complete at least one full run of your preview survey
- Test in different settings, using different platforms and Web browsers
- Get library staff involved in testing

Approved

- Can no longer make changes
- Live survey URL will appear at the top of the "Manage Your Survey" page marked as Survey URL







Distributing

- Once you have your URL you can send out invitations via email to complete the survey
- Can be done in own time
- Recommend you run Library staff training before your invitations go out if possible
 - Ideal way to capture Library Staff views







Sending Reminders

- 3-5 reminders to sample populations
- Thank respondents who have completed the survey
- Boost up marketing efforts around campus
 - More fliers, table tents, ads in campus newspaper
 - Get professors and other staff involved
 - Increase number or types of incentives
- Examples of marketing and downloadable logos are available on the LibQUAL+® Web site.







Reviewing Comments

- About one-half of users include comments on their survey
- Download via the Monitor Survey Progress page (Excel file or text file)
- http://www.libqual.org/Manage/Results/Comments/index.cfm





Completing Your Representativeness Questionnaire



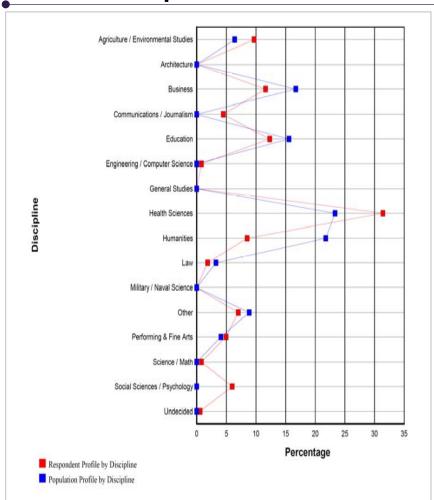
- Determines how your institutional profile compares to your survey data
- Requires the following information:
 - Number of individuals per user group
 - Number of individuals within each discipline
 - Number of males and females
 - Library Statistics
 - Volumes added during the year Gross/Total
 - Total number of current serials received (including electronic serials)
 - Total library expenditures (in U.S. dollars)
 - Personnel professional staff, full-time equivalent (FTE)
 - Personnel support staff, full-time equivalent (FTE)
- Must be complete BEFORE closing survey

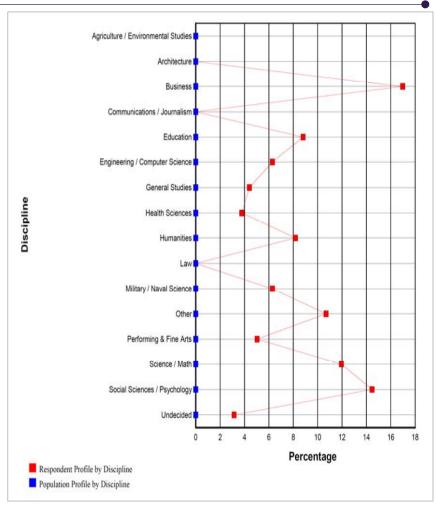




Completing Your Representativeness Questionnaire







Representativeness Completed

Representativeness NOT Completed







Closing Your Survey

- We recommend a survey run of a minimum of three weeks
- Once you close your survey:
 - Retrieve list of incentive winners
 - Fill out Post Hoc and Evaluation Questionnaires





Completing Post Hoc and Evaluation Questionnaires



- Post Hoc Questionnaire
- Information about your survey
 - Sample size
 - Number of e-mails sent
 - Number of invalid email addresses
 - Incentives offered
 - Marketing techniques
 - Etc.

- Evaluation
 Questionnaire
- Feedback about your LibQUAL+® experience
- All survey liaisons and assistants are encouraged to complete this questionnaire





LibQUAL+® Management Center: Retrieving Survey Results



- Survey Results Notebook (PDF)
 - Individual & Group Analyses
- Comments
 - About half of users provide comments
 - Download to a text or Excel file under Monitor Survey Progress (see Manage Your Survey)
- Excel data files
- SPSS (delivered 2-3 months after survey)
- Additional Services:
 - Customized Discipline Analysis
 - Library Branch Analysis
 - Other Customized Analyses (upon request)
 - Print Copies









- Tasks for Institutional Contact:
 - Survey dates
 - Optional questions
 - Discipline mapping
 - Representativeness data
 - Marketing & distribution









After the survey is closed







Making the Most of the Data

- Further data analysis is necessary to maximise the potential of your results
- Initial results will provide an overview of your service
- Detailed analysis allows further issues to be highlighted







Quantitative Analysis: Excel Data

- Excel data files available on the LibQUAL+® Web site http://www.libqual.org/Manage/Results/index.cfm
- Use customized radar chart template to create custom analyses

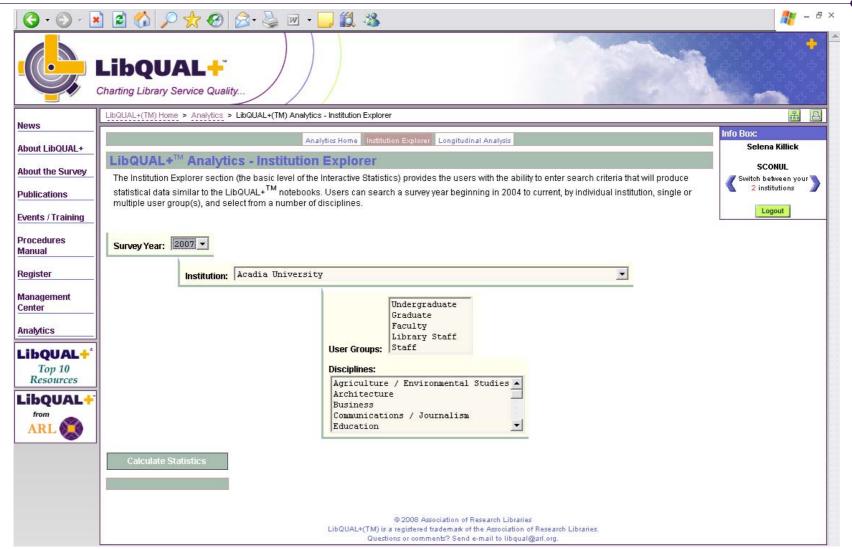
http://www.libqual.org/Manage/Resources/SampleRadarChart/index.cfm







Analytics Tool







LibQUAL+® Resources



 LibQUAL+® Web site: http://www.libqual.org

Publications:
 http://www.libqual.org/publications

 Events and Training: <u>http://www.libqual.org/events</u>

 Gap Theory/Radar Graph Introduction: http://www.libqual.org/Information/Tools/libqualpresentation.cfm

 LibQUAL+® Procedures Manual: http://www.libqual.org/Publications/index.cfm







In Closing LibQUAL+®

- Focuses on success from the users' point of view (outcomes)
- Demonstrates that a web-based survey can handle large numbers; users are willing to fill it out; and survey can be executed quickly with minimal expense
- Requires limited local survey expertise and resources
- Analysis available at local, national and inter-institutional levels
- Offers opportunities for highlighting and improving your status within the institution
- Can help in securing funding for the Library









What makes a **Quality**library?

"Quality much like beauty is in the eye of the beholder"







What's in a "Library"?

A word is not crystal, transparent and unchanged; it is the skin of a living thought, and may vary greatly in color and content according to the circumstances and time in which it is used.

--Justice Oliver Wendell Holmes







ARL Tools for Library Assessment

As a result of the work of the New Measures and Assessment Initiative (1999)...



ARL Statistics™

Since 1907-08



LibQUAL+®

Since 2000



MINES for Libraries™

Since 2003



DigiQUAL®

Since 2003



ClimateQUAL™

Since 2007

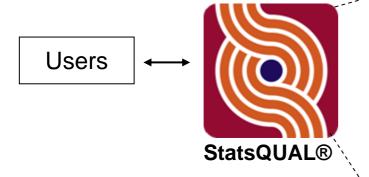




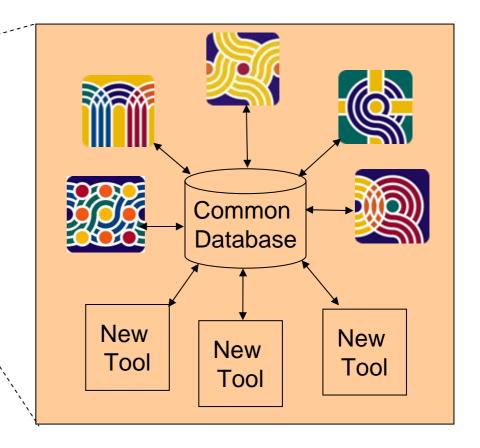


ARL Tools for Library Assessment

As we look to the future...



- Common User Interface
- Unified Data Structure
- Enhanced DataMining/Warehousing Opportunities
- Faster Development Cycle for New Tools
- Common Workflow







Thank you



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